

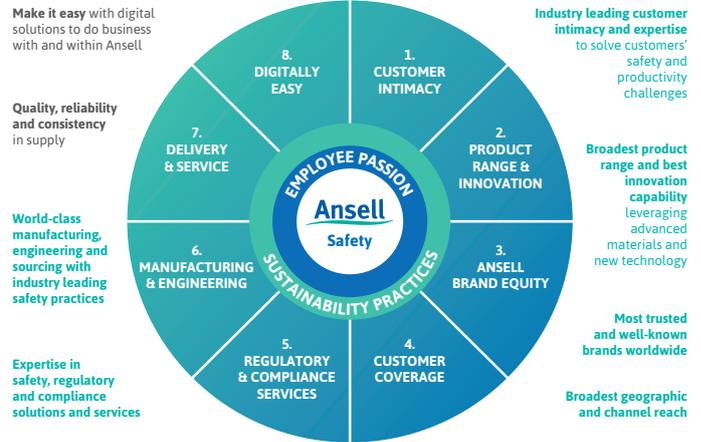
Ansell is a safety company and our mission is to provide innovative and effective solutions for safety, wellbeing and peace of mind, no matter who or where you are. Ansell has global market-leading positions in single and multi-use hand protection products for industrial and medical applications. We also have fast-growing positions in industrial Chemical Protective Clothing products and safety solutions for surgical operating theatre and clean room laboratory environments. Everyday more than 14,000+ people located in 55+ countries design, manufacture and market products on which millions of workers and healthcare professionals rely.

F'21 FINANCIAL HIGHLIGHTS

	Sales \$2,027m 25.6% Growth, 22.5% CC ² & Organic
	EPS 192.2¢ 59.9% Growth & 50.8% CC ²
	ROCE% 19.8% Up 590bps
	EBIT \$338.0m 56.0% Growth & 51.4% CC ²
	Dividend 76.8¢ 53.6% Growth and 40% Payout
	Net Debt \$279.9m/0.7x Leverage
	Profit Attributable \$246.7m 57.5% Growth & 48.5% CC ²
	Operating Cash Flow \$49.2m 60.9% Cash Conversion ³

1. Growth and Constant Currency (CC) compared against FY20 Restated
2. CC compares FY21 to FY20 Restated results adjusted using FY21 average FX rates and excludes the value of FX gains or losses in both periods
3. Organic growth compares FY21 to FY20 Restated results at CC (see above) and excludes the effects of acquisitions
4. Cash conversion calculated as net receipts divided by EBITDA

ANSELL'S EIGHT DIMENSIONS OF DIFFERENTIATION



Key: Solid capabilities already in place Further strengthen and invest

By continuing to enhance our Eight Dimensions of Differentiation in a sustainable manner, we deepen the 'moat' around Ansell

SHAREHOLDER VALUE CREATION MODEL



Our Foundation: Engaged & Empowered Employees, Sustainable Business Practices and Strong Values

GLOBAL BUSINESS UNIT OVERVIEW

INDUSTRIAL

39% of total sales | **\$791M** Revenue | **14.2%** EBIT Margin

INDUSTRIAL BUSINESS UNIT PERFORMANCE

HyFlex	AlphaTec	ACTIV/ARMR	EDGE
HyFlex® 11-561 The thinnest, lightest medium cut style with 2x more durability	AlphaTec® 4000 Innovation that brings flame retardant and world renowned chemical protection together to keep workers safe from flash fire hazards in industries with the greatest risk	ActivArm® Electrical Insulating Gloves Class 0 Ultimate fit, comfort and performance for electrical workers' safety and protection	AlphaTec® 37-310 Food processing gloves offering an engineered fit to allow an optimum balance of fit and flexibility both on its own or as an over glove

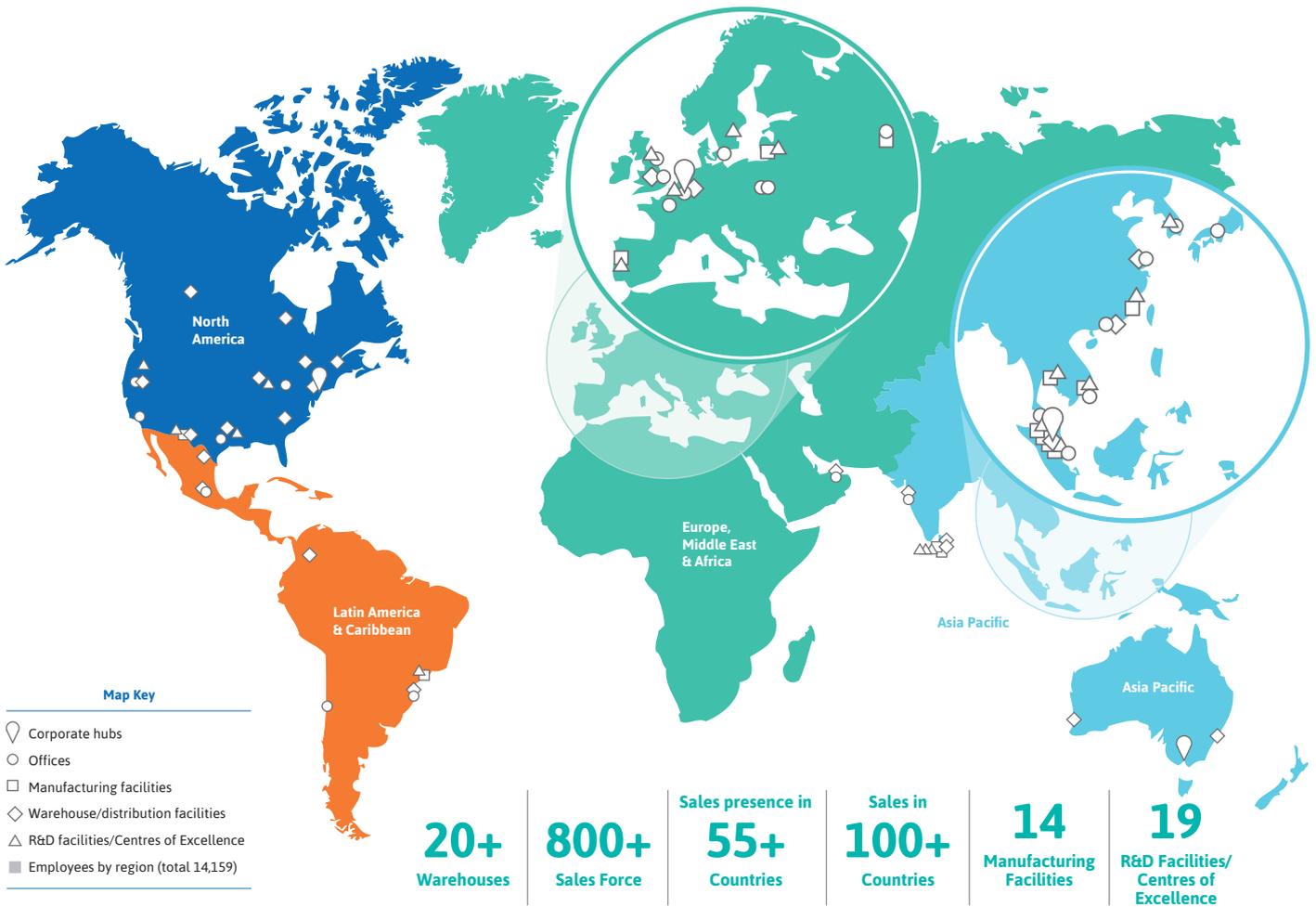
HEALTHCARE

61% of total sales | **\$1,236M** Revenue | **20.1%** EBIT Margin

HEALTHCARE BUSINESS UNIT PERFORMANCE

MICROFLEX	TouchNTuff	GAMMEX	SANDEL	ENCORE	BioClean
TouchNTuff® 92-600 Leading disposable glove for chemical splash protection with proprietary Ansell material formulation	MICROFLEX® LifeStar™ EC Dual layer and dual colour medical exam glove designed to meet the needs of emergency medical professionals and proven to resist fentanyl	GAMMEX® Non Latex PI Polyisoprene, skin-friendly surgical glove with a soft glove formulation delivering extra comfort	BioClean-D™ Drop-down Sterile Garment Unique design offering true aseptic donning with internal coloured tabs to indicate safe touch points to prevent touching the outside surface		

ANSELL WORLDWIDE



CORPORATE SOCIAL RESPONSIBILITY & SUSTAINABILITY

Better Society	Employees and wider workforce	Community	Business ethics	<ul style="list-style-type: none"> We care about our people and safety is our top priority We support our communities We play fair and conduct business ethically
	Water	Energy and carbon	Materials and waste	<ul style="list-style-type: none"> We use natural resources with care We work to continually lower our GHG emissions We respect the local environment
	Customers	Suppliers	Investors	<ul style="list-style-type: none"> We provide our customers with safety and productivity solutions We choose like-minded partners We reward investors

CORPORATE OFFICES

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